



| Nº   | Activity   | Content,<br>outcomes   | Period of implementation, place | Participants<br>and<br>responsible<br>persons   |  |
|------|--|--|---------------------------------|---|--|
| of l | Expertise  . Expert support for modernization and reform of higher education in cooperation with <i>the Ministry of Education and Science of Ukraine</i> (MESU), participation in working and expert groups activities under MESU as well as under <i>Parliament' Committee on Science and Education</i> : |  |                                 |   |  |
| (1)  | New Law of Ukraine «On Higher Education» implementation (legislation amendments, regulations, comments, etc.)  | Development of recommendations,  |                                 | O. Kozievska S. Kalashnikova M. Wynnytskyj I. Sovsun V. Lugovyy                                 |  |
| (2)  | NQF Implementation Plan (NQF verification and draft report, etc.)  | Development of recommendations,  | January –<br>December           | V. Lugovyy<br>Y. Rashkevych<br>V. Zakharchenko  |  |
| (3)  | Draft Law «On Education» development (QA system, QAA, NQF)   | Development of recommendations, proposals and participation in documents preparation | January –<br>December           | <u>O. Kozievska</u><br>S. <mark>Kalashnikova</mark><br>M. Wynnytskyj<br>V. Lugovyy              |  |
| (4)  | Official English translation / edit of English translation new List of Fields of Study and Program Subject Areas (in line with ISCED 2013, Erasmus+); ESG 2015; ECTS Guide   | Development of recommendations, proposals and participation in documents preparation | January –<br>December           | I. Sovsun  A. Novosad  M. Wynnytskyj  V. Lugovyy  A. Stavytskyy  V. Zakharchenko  Y. Rashkevych |  |
| (5)  | draft Guidance (methodical recommendations) on higher education standards development; draft Methodology of HE standards development; procedure of HE standards development and approval; Guidance (methodical recommendations) on study program development   | Development of recommendations, proposals and participation in documents preparation | May –<br>September              | S. Kalashnikova V. Lugovyy V. Zakharchenko A. Stavytskyy Y. Rashkevych                          |  |
| (6)  | Draft <i>procedure</i> of study programs accreditation (incl. institutional accreditation);  | Development of recommendations, proposals and participation in documents             | January –<br>December           | S. Kalashnikova<br>O. Rusnak<br>HEREs   |  |

preparation





| (7)  | Draft <i>procedure</i> of accreditation of specialised academic councils (for PhD and postdoctoral study);  | Development of recommendations, proposals and participation in documents preparation | January –<br>December | S. Kalashnikova<br>M. Wynnytskyj<br>HEREs   |
|------|---|--|-----------------------|---|
| (8)  | Proposals preparation for draft <i>Ukraine' Bologna Report</i> for The EHEA in 2018: Bologna Process Implementation Report* according to Bologna action lines ( <i>Degrees and Qualifications; QA; Social Dimension in HE; LLL; Employability; Internationalisation and Mobility</i> ) (submission till June 2017); | Development of recommendations, proposals and participation in documents preparation | January –<br>December | A. Novosad S. Kalashnikova O.Rusnak HEREs   |
| (9)  | Practical Advisor (Q-A format) as a comments to new Law of Ukraine «On Higher Education» for administrative and academic staff, students  | Development of recommendations, proposals and participation in documents preparation | January –<br>December | S. Kalashnikova V. Lugovyy A. Novosad Y. Rashkevych V. Zakharchenko O. Rusnak HERES |
| (10) | Strategy of Higher Education Development 2020 (incl. Internationalisation of Higher education)  | Development of recommendations, proposals and participation in documents preparation | January –<br>December | S. Kalashnikova V. Lugovyy Y. Rashkevych V. Zakharchenko I. Sovsun HEREs            |
| (11) | Curator of Structure Measure Project (SMP) and expertise of SMP' outcomes in line with HEREs' expertise area  | Development of recommendations, proposals and participation in documents preparation | July –<br>December    | HEREs   |





|   | JANI   | UARY                                   |   |  |
|---|--|--|---|--|
| 2 | Regular HERE' meeting and consultations  | Reporting,<br>planning,<br>discussions | <b>22 January,</b><br>Kyiv,<br>NEO                                      | All HERE<br>Team experts   |
|   | FEBR   | UARY                                   |   |  |
| 3 | Seminar-training on Quality Assurance in Higher Education in Ukraine "Setting and maintaining academic standards in higher education", organized by the British Council in Ukraine in close cooperation with the Quality Assurance Agency, United Kingdom (QAA)  | Discussions                            | <b>9-10 February,</b><br>Kyiv   | S. Kalashnikova<br>V. Lugovyy<br>A. Stavytskyy<br>Y. Rashkevych<br>V. Zakharchenko                                   |
| 3 | Local Events on Higher Education Modernization Issues Seminar on Higher Education Quality Assurance issues for students (about 100 participants)   | Presentations, recommendations         | <b>27-28 February</b> ,<br>Kyiv   | O. Rusnak with support of British Council in Ukraine   |
|   | MA   | RCH                                    |   |  |
| 4 | Local Events on Higher Education Modernization Issues Program Leadership Development in Higher Education for University capacity development in context of autonomy and responsibility (about 60 participants)   | Presentations, recommendations         | 2-4 March,<br>6-7 April,<br>10-12 May,<br>Kyiv<br>13-16 June,<br>Odessa | S. Kalashnikova A. Stavytskyy HEREs with support of British Council in Ukraine and Leadership Foundation for HE (UK) |
| 5 | EACEA events (EU and Partner Country outside region) – International thematic seminars  Erasmus+ HERE Seminar «Joint programmes and degrees: strategy, management, implementation»  The present seminar tries to address the issues: planning and design of joint programmes, from lighter joint programme delivery to multiple and joint degrees, as well as their respective management, promotion and sustainability.  It will reference and promote existing guidelines and good practice that have been developed in European | 1 1 Cocitation,                        | 17-18 March,<br>University of<br>Novi Sad,<br>Serbia                    | 2 HEREs (1) Iryna Zolotariova (2) Iryna Sikorska (3) NEO Ivanna Atamanchuk   |





|   | projects and initiatives, and provide strategic advice. It will also address the regulatory conditions and frameworks required at national level, to ensure that joint programmes can be undertaken and the resulting degrees are recognized.   |   |  | A. Novosad  |
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| 6 | Local Events on Higher Education Modernization Issues Round Table «Grantholder' role in Erasmus+ projects implementation in the context of autonomy» (about 60 participants, incl. Vice-rectors, accountants/finance advisors, coordinators) Pedagogical  | Presentations, recommendations                | 30 March,<br>Kyiv,<br>Ministry of<br>Education and<br>Science of<br>Ukraine        | HERES Ministry of Finance of Ukraine, Mineconomy, ATHENA Tempus project, Tempus and Erasmus+ projects   |
|   | AP  | RIL   |  |   |
| 7 | Local Events on Higher Education Modernization Issues Seminars «PhD program: organisation and content dimensions» (about 400 participants)  | Presentations, recommendations                | 4 April, Kyiv, Ministry of Education and Science of Ukraine                        | M. Wynnytskyj V. Lugovyy S. Kalashnikova HEREs Tempus projects on PhD study   |
| 8 | Local Events on Higher Education Modernization supported by TAM project  Seminars for trainer (experts) «University QA internal systems development in line with Bologna Process - Development of the National Quality Assurance System and QA Agency in Ukraine» with participation of TAM trainer – ENQA expert Tove BLYTT HOLMEN (NOKUT, Norway)  7 April (1st Day) HEREs, authorities (about 90 participants) 8 April (2nd Day) HEREs, academics, experts, students (about 40 participants) | Presentations, recommendations                | 7-8 April, Kyiv, MESU' Educational Center for QA issues – Accreditation Commission | O. Rusnak, HEREs, TRUST Tempus project, QUAERE Erasmus+ project – Quality Assurance System in Ukraine: Development on the base of ENQA Standards and Guidelines |
| 9 | <b>EACEA events</b> (EU and Partner Country outside region) – International study visits  | Presentation,<br>consultation,<br>exchange of | 18-19 April,<br>Technical<br>University of   | 1-2 HEREs (1) Andriy Stavytskyy   |





| 14 | Local Events on Higher Education  | 2-3 presentations,  | 8 July,  | A. Stavytskyy  |
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| 13 | EACEA events (EU and Partner Country outside region) – International seminars Erasmus+ HERE Heads Seminar  EACEA events (EU and Partner Country outside region) – International study visits  HERE Study visit «Capacity Building in doctoral education (quality assurance and building doctoral schools)»  | exchange of experience and best practices, reporting  Presentation, | 10-11 May, EACEA, Brussel, Belgium  31 May – 1 June, Malmo, Sweden               | Kalashnikova<br>NEO  1-2 HEREs (1) Mychailo Wynnyckyj  |
|    | <b>M</b> A  | AY  Consultation,   | 10 11 Man  | (1) Svitlana   |
| 11 | Local Events on Higher Education Modernization Issues Seminar «Higher Education Internationalization (academic mobility, foreign students learning and teaching, joint study programs)» (policies, strategies, tools, legislation, etc.) for: - International Activities Vice-Rectors - Heads of International Units (about 400 and 50 participants)  | Presentations, recommendations                                      | 27 April, Kyiv, Ministry of Education and Science of Ukraine September- December | I. Sovsun A. Novosad I. Sikorska HEREs Tempus projects on Internationaliz ation issues                             |
| 10 | Local Events on Higher Education Modernization Issues Seminars and trainings on Higher Education Quality Assurance issues: - Higher education standards development: methodology and guidance (about 430 participants; academics, employers - members of Scientific and Methodical Commissions under the Ministry of Education and Science of Ukraine)  | Presentations, recommendations                                      | 19-26 April,<br>Kyiv,<br>Institution of<br>Higher<br>Education,<br>NAESU         | S. Kalashnikova Y. Rashkevych V. Zakharchenko with support of British Council in Ukraine and USETI I. Sovsun, MESU |
|    | HERE Study visit «Learning outcomes and student-centred learning»  The event will be useful both, for participants with experience on the issue, but also those who want to build or enhance their understanding.  The event will be hands on, looking at university policies regarding student centred-learning and also approaches and 'how to'. It will be relevant for university leadership and practitioners (teaching staff) | experience and<br>best practices,<br>reporting                      | Tallinn,<br>Estonia  |  |





|    | Modernization Issues Annual Seminar «Study program development in line with ECTS, Quality Assurance, Learning Outcomes and Student-centred learning. Issues of Joint and PhD programmes development and implementation» (about 50 participants) (Follow-up event – HERE Seminar «Joint programmes and degrees: Strategy, management, implementation», 17-18 March, University of Novi Sad, Serbia; |  | NEO,<br>Kyiv | M. Wynnytskyj I. Zolotariova I. Sikorska HEREs Tempus projects on Joint Study Program Tempus projects on PhD study |
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|    | student-centred learning», 18-19 April, Technical University of Tallinn, Estonia; HERE Study visit «Capacity Building in doctoral education (quality assurance and building doctoral schools)», 31 May – 1 June, Malmo, Sweden)  |  |              |  |
| 15 | Regular <b>HERE'</b> meeting and consultations   | Reporting,<br>planning,<br>discussions | 8 July       | All HERE<br>Team experts   |

|    | SEPTEMBER   |   |  |   |  |
|----|---|---|--|---|--|
| 16 | Local Events on Higher Education Modernization Issues Seminars-trainings on Higher Education Quality Assurance issues (for members of National QAA): - Internal and external QA systems development, incl. QAA; - Higher education standards development: methodology and guidance; - Procedure of study program accreditation: ESG and best practice. Incl. as a follow up event with participation of O. Rusnak as an QA expert on assessment in frame of the EUA-Institutional Evaluation Programme (Sakarya University (Turkey) assessment) | Presentations, recommendations  | September –<br>December                      | S. Kalashnikova O.Rusnak Y. Rashkevych V. Zakharchenko with support I. Sovsun, HEREs, QUAERE Erasmus+ project, Tempus and Erasmus+ projects |  |
| 17 | EACEA events (EU and Partner Country outside region) – International thematic seminars  Erasmus+ HERE Seminar «Qualification frameworks: application and utility from a national and university perspective»  | Presentation,<br>consultation,<br>exchange of<br>experience and<br>best practices,<br>reporting | <b>19-20 September,</b><br>Warsaw,<br>Poland | 2 HEREs (1) Vadym Zakharchenko (2) Yuriy Rashkevych   |  |
| 18 | Local Events on Higher Education  | Presentations,  | 22 September,                                | M. Wynnytskyj   |  |





|    | Project Roundtable «Higher education and research integration for enhancing quality of higher education» with participation of TAM expert  — Prof. Dr. Chris VAN KEER, KU Leuven, Faculty of Engineering Technology (50-70 participants)  New Law of Ukraine «On Higher Education» introduced possibilities for fostering the «knowledge triangle» and its implementation at national and institutional levels:  — integration of Higher Education and Research for development of innovations, enhancing quality of higher education, improvement of education process, modernization of study programmes in line with Bologna process;  — University and Business cooperation for modernization of study programmes;  — new approaches to research funding, procedures, selection, etc. |  | Kyiv,<br>NAESU   | V. Lugovyy HEREs Tempus projects on "knowledge triangle" issues  |
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| 19 | Local Events on Higher Education Modernization Issues Seminar «Study program development in frame of implementation of ECTS and NQF» (about 50 participants) (Follow-up events – HERE Seminar «Qualification frameworks: application and utility from a national and university perspective», 19-20 September, Warsaw, Poland)  | 2-3 presentations, recommendations   | September-<br>December,<br>Kyiv                        | Y. Rashkevych V. Zakharchenko Tempus projects on SQF, HE Standards, Study Program                                    |
|    | ОСТО  | OBER   |  |  |
| 20 | Local Events on Higher Education Modernization Issues Program Leadership Development in Higher Education for University capacity development in context of autonomy and responsibility (about 60 participants)  | Presentations,<br>recommendations  | 6 October,<br>Kyiv                                     | S. Kalashnikova A. Stavytskyy HEREs with support of British Council in Ukraine and Leadership Foundation for HE (UK) |
| 21 | EACEA events (EU and Partner Country outside region) – International thematic seminars Erasmus+ HERE Seminar «The European  | Presentation,<br>consultation,<br>exchange of<br>experience and<br>best practices, | 19-20 October,<br>Ukrainian<br>Catholic<br>University, | Taras Dobko Y. Rashkevych S. Kalashnikova Y. Kholin  |





|    | Standards and Guidelines for Quality Assurance (ESG) in practice: Implications for HEIs and higher education systems»  | reporting   | Lviv Polytechnic<br>National<br>University,<br>Lviv,<br>Ukraine         | O. Kosievska A. Novosad O. Rusnak I. Sovsun A. Stavytskyy           |
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| 22 | EACEA events (EU and Partner Country<br>outside region) – National Infodays<br>Regional European Erasmus+ InfoDay  | Presentation,<br>consultation   | 21 October, Franko Lviv National University, Lviv, Ukraine              | EACEA, Universities, HEREs A. Novosad                               |
|    | NOVE   | MBER  |   |   |
| 23 | Local Events on Higher Education Modernization Issues International Conference «Universities and Leadership» (about 80 participants)   | Presentations, recommendations  | 9 November,<br>Kyiv,<br>Institution of<br>Higher<br>Education,<br>NAESU | S. Kalashnikova HEREs, ELITE Tempus project on Leadership in HE     |
| 24 | EACEA events (EU and Partner Country<br>outside region) – International Infoday<br>All-Ukrainian National Erasmus+ InfoDay   | Presentation,<br>consultation   | 15 November, Kyiv, National University of Physical Education and Sport  | HEREs<br>EACEA  |
| 25 | Seminar for Erasmus+ projects Winners  | Presentation, consultation  | 16 November,<br>Kyiv<br>Institute of HE                                 | HEREs<br>EACEA  |
| 26 | Local Events on Higher Education Modernization Issues Seminar-presentation «Capacity Building in Higher Education in Structural Measures Tempus and Erasmus+ Projects: current outcomes» | Presentation,<br>consultation,<br>exchange of<br>experience and<br>best practices | 17 November, Kyiv, Ministry of Education and Science of Ukraine         | Anna Novosad all HERE Team experts, SM Tempus and Erasmus+ projects |
| 27 | EACEA events (EU and Partner Country<br>outside region) – National Infodays<br>Students' Erasmus+ InfoDay  | Presentation,<br>consultation   | 18 November,<br>KROK<br>University,<br>Kyiv,<br>Ukraine                 | EACEA,<br>Universities,<br>HEREs                                    |





|    | Local Events on Higher Education   |   |  | S. Kalashnikova   |
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| 28 | Modernization supported by TAM project  Annual Conference «European Integration of Ukraine' Higher Education in the context of Bologna Process» in cooperation with MESU.  Plenary Session «University Governance in context of Autonomy» with participation of TAM expert.  Round Table «University Academic Autonomy» (about 100 participants) | Presentations, recommendations  | 23 November,<br>Kyiv,<br>Taras<br>Shevchenko<br>National<br>University | I. Sovsun V. Lugovyy O. Kozievska HERES, ATHENA Tempus project, Tempus projects on University Governance                            |
| 29 | EACEA events (EU and Partner Country outside region) – International Conferences  East Partnership countries conference on international Credit Mobility (EACEA)   | Presentation, consultation, exchange of experience and best practices, reporting                | <b>28-29 November,</b><br>Kyiv,<br>Ukraine                             | NEO<br>HEREs<br>MESU  |
|    | DECE   | MBER  |  |   |
| 30 | EACEA events (EU and Partner Country outside region) – International Conferences HERE Annual conference «HERE and their mission: Contributing to higher education reform»  | Presentation,<br>consultation,<br>exchange of<br>experience and<br>best practices,<br>reporting | <b>12-13 December,</b><br>Barcelona,<br>Spain                          | 2-3 HEREs (1) Svitlana Kalashnikova (2) Mykhailo Wynnytskyj (3) Volodymyr Lugovyy (4) Anna Novosad (5) Inna Sovsun (6) Olena Rusnak |
| 31 | Regular <b>HERE'</b> meeting and consultations   | Reporting,<br>planning,<br>discussions  | 22 December,<br>Kyiv,<br>NEO   | All HERE<br>Team experts  |

|    | Information Support, PR   |  |                             |                            |  |
|----|---|--|-----------------------------|----------------------------|--|
| 32 | International Exhibitions of HEIs «Modern Education in Ukraine»; «Education and Career»   | Presentations<br>and<br>consultations                                | March,<br>November,<br>Kyiv | <u>V. Lugovyy</u><br>HEREs |  |
| 33 | Local seminars, training sessions within conferences for University management, teachers and students of Ukrainian HEIs   | Presentations and consultations, according to the field of expertise | January –<br>December       | all HERE<br>Team           |  |
| 34 | Improvement and renewal of presentations to be used at educational events: (1) «ECTS, Competencies and Learning Outcomes» (2) «National Qualification Framework and | Presentations  | March –<br>December         | HEREs                      |  |





|    | Educational Standards» (3) «Quality Assurance in Higher Education» (4) University Autonomy (5) «Information Package of HEI» (6) «University and Business Cooperation» (7) «Integration of Higher Education and Research» (8) «Higher Education Internationalisation» |  |                       |                         |
|----|--|--|-----------------------|-------------------------|
| 35 | Regular update of HERE Team page at NEO website: http://www.erasmusplus.org.ua/  | Publication of reports, presentations, articles, interviews etc.                       | January –<br>December | HERE Team               |
| 36 | HERE in Facebook   | News   | January –<br>December | HERE Team,<br>NEO       |
| 37 | Support towards information about HEREs' activities on the web-site of the Ministry of Education and Science of Ukraine (in coordination with the Ministry)  | Update of information, links/ referrals to NEO website                                 | January –<br>December | A. Novosad<br>HERE Team |
| 38 | Participation in preparation of materials towards research on higher education in Ukraine, and impact of Tempus and Erasmus+ per defined priorities  | Publication,<br>interviews,<br>reviews,<br>studies, (incl.<br>per request of<br>EACEA) | January –<br>December | HERE Team               |
| 39 | Publications in educational journals and other editions (e.g. «Pedagogical Newspaper», «Higher School», «Higher Education of Ukraine», «Education» and others), printed media and academic journals  | interviews,<br>articles, reports   | January –<br>December | HERE Team               |
| 40 | Interviews for mass media  |  | January –<br>December | HERE Team               |
| 41 | On-going consultations on Bologna process according to the determined priorities   | Per request<br>(tel, email,<br>skype, e-forum)   | January –<br>December | HERE Team               |

- \* Content of the European Higher Education Area in 2018: Bologna Process Implementation Report:
- 1. **Context of the European Higher Education Area** (Student population, HEIs, Expenditure on higher education)
- 2. **Degrees and Qualifications** (Structure and implementation of the Bologna three-cycle system (BA, MA, PhD), Stage of implementation of the three cycles, Common models and credit ranges of ECTS, Programmes outside the typical Bologna models, Short cycle higher education programmes, Access to the next cycle, Third-cycle programmes, Bologna tools, NQF, ECTS, learning outcomes and student centred learning, DS, Recognition of qualifications, Implementation of the Lisbon Recognition Convention (LRC);
- 3. Quality Assurance (Internal QA, External QA)





- 4. **Social Dimension in Higher Education** (Statistical information on the impact of students' background on their participation in and attainment of tertiary education, Gender balance in HE, Policy approaches to widening access and participation in HE, Quantitative objectives, Monitoring of the composition of the student body, Opening access routes to higher education, recognition of prior learning and student services, Recognition of non-formal and informal learning, Student services, Fees and financial support, Fees and financial support in the third cycle)
- 5. **Lifelong Learning** (National understanding of the concept of lifelong learning, Financing lifelong learning, Provision of part-time studies by HEIs)
- 6. **Effective Outcomes and Employability** (Higher education attainment and completion, Levels of completion in the HE, Employability of graduates)
- 7. **Internationalisation and Mobility** (Engagement with internationalisation, Engagement at national and institutional levels, Mobility, Mobility support for disadvantaged students, International staff mobility)