<table>
<thead>
<tr>
<th>№</th>
<th>Activity</th>
<th>Content, outcomes</th>
<th>Period of implementation, place</th>
<th>Responsible persons and participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Expert support for modernization and reform of higher education in cooperation with the Ministry of Education and Science of Ukraine (MESU), participation in working and expert groups activities under MESU as well as under Parliament’ Committee on Science and Education:</td>
<td></td>
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<td></td>
<td>Law of Ukraine «On Higher Education» implementation (legislation amendments, regulations, comments, etc.)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>O. Kozievska</td>
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<td>O. Sharov</td>
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<td>S. Kalashnikova</td>
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<td>M. Wynnyckyj</td>
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<td>V. Lugovyy</td>
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<td>V. Zakharchenko</td>
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<td>V. Bakhrushyn</td>
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<tr>
<td></td>
<td>NQF Implementation Plan (NQF verification and draft report, etc.)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>V. Lugovyy</td>
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<td>Y. Rashkevych</td>
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<td>O. Sharov</td>
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<td></td>
<td>Law «On Education» implementation (legislation amendments, regulations, comments, etc. – QA system, QAA, NQF)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>Y. Rashkevych</td>
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<td>M. Wynnyckyj</td>
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<td></td>
<td>Official Ukrainian translation (edit translation in Ukrainian) of EHEA’ publications; edit of MESU’ documents translation in English</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>Y. Rashkevych</td>
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<td>S. Kalashnikova</td>
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<tr>
<td></td>
<td>Draft Methodology for development of List of Fields of Study and Program Subject Areas (in line with ISCED 2013, Erasmus+)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>O. Sharov</td>
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<td>HEREs</td>
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<td>Methodical Expertise of HE standards on the base of the Methodology for HE standards development</td>
<td>Development of recommendations, proposals</td>
<td>January – December</td>
<td>S. Kalashnikova</td>
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<td>O. Sharov</td>
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<td>T. Dobko</td>
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<td>I. Sikorskaya</td>
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<td>A. Stavytskyy</td>
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<td>V. Zakharchenko</td>
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<td>I. Zolotariova</td>
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<td></td>
<td><strong>Guidance</strong> (methodical recommendations) on study program development (in line with new HE standards, recommendation for Study Program Description)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>March – June</td>
<td><strong>Y. Rashkevych</strong> HEREes</td>
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<tr>
<td>(7)</td>
<td><strong>Draft procedure of study programs accreditation</strong> (incl. institutional accreditation)</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td><strong>S. Kalashnikova</strong> HEREes</td>
</tr>
</tbody>
</table>
| (8) | **Draft procedure of accreditation of specialised academic councils** (for PhD and postdoctoral study)  
**Guidance** (methodical recommendations) for dissertation preparation and defence | Development of recommendations, proposals and participation in documents preparation | January – December | **M. Wynnyckyj** HEREes |
| (9) | **MINISTERIAL CONFERENCE PARIS 2018**  
**Y. Rashkevych**  
**S. Kalashnikova** |
| (10) | Ukraine’s **Bologna Follow Up Group** activity **under the Ministry**:  
- BFUG’ meetings  
- documents preparation  
**A. Novosad**  
**O.Sharov**  
**S. Kalashnikova**  
**M.Wynnyckyj** HEREes |
| (11) | BFUG Meeting 58  
5-6 February 2018, Sofia, Bulgaria  
BFUG BOARD 59  
15 March 2018, Belgrade, Serbia  
BFUG MEETING 60  
24-25 April 2018, Sofia, Bulgaria  
BFUG MEETING 61  
27-28 September 2018, Vienna, Austria | | | **For information** |
| | **12th EQAR GENERAL ASSEMBLY**  
EQAR's 12th General Assembly will be held in Sofia on 23 April, in conjunction with the BFUG meeting on 24-25 April | | 23 April, Sofia, Bulgaria | **For information** |
| (12) | **Strategy of Higher Education Development 2025** (incl. Internationalisation of Higher Education).  
**Recommendation** on University website development in the context of Internationalisation | Development of recommendations, proposals and participation in documents preparation | January – December | **Y. Rashkevych**  
**A. Novosad**  
**O.Sharov**  
**S. Kalashnikova**  
**M.Wynnyckyj** HEREes |
### UKRAINIAN HERE TEAM ACTION PLAN 2018

**SUPPORTED BY NEO IN UKRAINE**

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<tbody>
<tr>
<td>Curators of Structure Projects (SP) and Cluster’ projects (CP); expertise of SP’ and CP’ outcomes in line with HEREs’ expertise areas</td>
<td>Development of recommendations, proposals and participation in documents preparation</td>
<td>January – December</td>
<td>HEREs</td>
</tr>
</tbody>
</table>

| (14) | Pedagogical Higher Education Reform | Seminar-trainings on study program development ECTS, ESG; Professional standards for Teacher; legal base, etc. | January – December | S. Kalashnikova Y. Rashkevych O.Sharov V. Lugovyy HEREs |

| (15) | National University Ranking (methodology, indicators, procedures, impact, administration, etc.) | Development of recommendations, proposals and participation in documents preparation | January – December | V. Lugovyy HEREs |

### JANUARY

|  | Collegium of the Ministry of Education and Science Ukraine on Reforming Higher Education | Development of recommendations, proposals | 26 January, NTUU “Igor Sikorskyi KPI” | Y. Rashkevych S. Kalashnikova HEREs |

### FEBRUARY

|  | Local Events on Higher Education Modernization Issues Program Leadership Development in Higher Education for University capacity development in context of autonomy and responsibility (about 70 participants ) https://espreso.tv/video/255427 | Presentations, recommendations | 7 February, Kyiv | S. Kalashnikova A. Stavytskyy T. Dobko with support of British Council in Ukraine and Leadership Foundation for HE (UK) |

# UKRAINIAN HERE TEAM ACTION PLAN 2018
## SUPPORTED BY NEO IN UKRAINE

## MARCH

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
<th>Details</th>
<th>Location</th>
<th>Speakers</th>
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</thead>
<tbody>
<tr>
<td>4</td>
<td>Regular <strong>HERE’ meeting and consultations</strong></td>
<td>Planning, discussions</td>
<td>2 March, MESU, Kyiv</td>
<td>All HERE Team experts</td>
</tr>
<tr>
<td>5</td>
<td>Round Table “<strong>Institutional providing for NQF, status, issues and decisions</strong>”</td>
<td>Presentations, recommendations, exchange of experience</td>
<td>2 March, Parliament’ Committee of Science and Education, Kyiv</td>
<td>O. Kozieryska, V. Lugovyy, Y. Rashkevych, V. Bakhrushyn</td>
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<tr>
<td>6</td>
<td>Methodologic Seminar “<strong>Conceptual Principles of Development National Ranking of HEIs</strong>”</td>
<td>Presentations, recommendations, exchange of experience</td>
<td>22 March, National Academy of Educational Sciences of Ukraine, Kyiv</td>
<td>V. Lugovyy, S. Kalashnikova, Y. Rashkevych</td>
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## APRIL

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<tr>
<th>Date</th>
<th>Event Description</th>
<th>Details</th>
<th>Location</th>
<th>Organizers</th>
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<tbody>
<tr>
<td>7</td>
<td>Local Events on Higher Education Modernization Issues</td>
<td>Presentations, recommendations</td>
<td>10-12 April, Kyiv</td>
<td>S. Kalashnikova, A. Stavytskyy with support of British Council in Ukraine and Leadership Foundation for HE (UK)</td>
</tr>
<tr>
<td>8</td>
<td><strong>EACEA events</strong> (EU and Partner Country outside region) – International Study visit (1) Erasmus+ HERE Study visit «Fostering Entrepreneurship skills through Teaching, Students Support Services and Outreach» <a href="http://supporthere.org/event/here-study-visit-19-20-april-montpellier">http://supporthere.org/event/here-study-visit-19-20-april-montpellier</a></td>
<td>Presentation, consultation, exchange of experience and best practices, reporting</td>
<td>19-20 April, University of Montpellier, France</td>
<td>I. Sikorska, I. Zolotariova</td>
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## MAY

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<tr>
<th>Date</th>
<th>Event Description</th>
<th>Details</th>
<th>Location</th>
<th>Organizers</th>
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<tbody>
<tr>
<td>9</td>
<td>Local Events on Higher Education Modernization Meeting on <strong>Ukraine’ Bologna Report for the MINISTERIAL CONFERENCE PARIS 2018</strong> with the Minister of Education and Science of Ukraine and MESU’ representatives. [Prepared NEO Summary on E+ projects’</td>
<td>Presentations, recommendations, exchange of experience and best practices, reporting</td>
<td>15 May, MESU</td>
<td>BFUG, HERE, NEO</td>
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<tr>
<td>outcomes within <strong>QA Cluster</strong> ([E+ projects: QUAERE, EDUcas, C3QA, QANTUS, ALIGN])</td>
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</table>
| **Local Events on Higher Education Modernization Issues supported by TAM – project EACEA – TAM event**  
(1) *Erasmus+ HERE Roundtable “Instruments of motivation at the personal, institutional, national levels in the context of the Internal QA Systems development in HE”* (70 participants)  
**Outcomes**  
Recommendations prepared and competencies obtained for implementation of new approaches to Internal QA Development in line with ESG:  
- Development of Internal Quality Assurance (public *University’ Policy for quality assurance as a part of University’ strategic management; relationship between research and learning & teaching, appropriate structures and processes);  
- Development of approaches to stakeholders engagement and cooperation with academic staff in frame of the QA process (appropriate QA structures and processes, while involving academic staff, students and external stakeholders);  
- Roles of the Government, Ministry, employers and other external stakeholders in higher education quality assurance for regulated professions (e.g. Medicine, Law, Engineering, and Teachers);  
- Instruments for motivation of academic staff to obtain competencies in QA tools and procedures in line with ESG, to active participate in QA process, to improve higher education quality  
**Presentations, recommendations, exchange of experience and best practices, reporting** | **24 May,**  
National Academy of Educational Sciences of Ukraine, Kyiv | HEREs, Tempus, Erasmus+ projects teams |
| **EACEA events** (EU and Partner Country outside region) – International seminars  
(2) *Erasmus+ HERE Seminar «Research-Based Teaching and Learning: from National and Institutional Policies to Practice»*  
Podgorica, Montenegro | **2 HEREs V. Lugovyy V.Zakharchenko**  
NEO |
| **Local Events on Higher Education Modernization Issues**  
DAAD-NEO *International conference on ERASMUS+ cooperation* (joint event with DAAD Information Centre Kyiv)  
1*st* day – session on issues:  
- ECTS and Diploma Supplement;  
- Quality Assurance;  
- Involvement of Students in the Educational Process.  
2*nd* day – network meeting with proposal information and a Round table with best practice projects | **Presentations, recommendations exchange of experience and best practices, reporting** | **8-9 June,**  
NEO, DAAD, Kyiv | V. Bakhrushyn |

**JUNY**
### JULY

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
<th>Presentations, recommendations</th>
<th>Location</th>
<th>Speakers</th>
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</table>
| 13   | Local Events on Higher Education Modernization Issues  
Program Leadership Development in Higher Education for University capacity development in context of autonomy and responsibility – *Changes Academy* (60 participants ) | 9-11 July, Kyiv | S. Kalashnikova A. Stavytskyy with support of British Council in Ukraine and Leadership Foundation for HE (UK) |

### SEPTEMBER

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<tr>
<th>Date</th>
<th>Event Description</th>
<th>Presentations, recommendations</th>
<th>Location</th>
<th>Speakers</th>
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</table>
| 14   | **EACEA events** (EU and Partner Country outside region) – International Study visit  
*(3) Erasmus+ HERE Study visit «Learning and Teaching: Professional Development of Staff in Higher Education»*  
The main aim is to look at good practices in professional development of academic staff, including aspects such as programme design, quality assurance and research-based education. The event is targeted at senior academic staff, senior university administrators dealing with course development and quality assurance, national policy makers as well as student HEREs  
https://supporthere.org/london2018  
http://supporthere.org/event/here-study-visit-learning-and-teaching | 3-4 September, London, UK,  
King’s College London, London School of Economics and Political Sciences | 2 HEREs S. Kalashnikova V. Lugovyy |
| 15   | **Local Events on Higher Education Modernization Issues** supported by TAM – project EACEA – TAM event  
*(2) Erasmus+ HERE International Seminar «Formation of the Quality Assurance Agencies in Higher Education: Criteria and Procedures for Selecting Members of QAA and Forming QA Experts Pool» (about 60 participants)*  
Outcomes: Recommendations prepared and competencies obtained for implementation of new approaches to NQAA Development in line with ESG:  
- Know and understand criteria and procedures for QAA members and QA experts selection;  
- Know how to apply QA tools and procedures in line with ESG;  
- Identify relevant approaches to employers and students engagement into QA process as QA experts | 11 September, Kyiv | HEREs |
| 16   | **Local Events on Higher Education Modernization Issues**  
Regular HERE’ meeting and consultations | 19 September  
NEO, Kyiv | HEREs EACEA NEO |
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<th>Event</th>
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<tbody>
<tr>
<td><strong>Local Events on Higher Education Modernization</strong></td>
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<tr>
<td>17 Local Events on Higher Education Modernization</td>
<td>20 September</td>
<td>Taras Shevchenko</td>
<td>Presentations, recommendations, exchange of experience and best practices, reporting</td>
</tr>
<tr>
<td>18 EACEA events (EU and Partner Country outside region) – International Study visit</td>
<td>2-3 October</td>
<td>Coimbra, Portugal</td>
<td>Presentations, recommendations</td>
</tr>
<tr>
<td>19 Regional Event on Higher Education Modernization Issues (Armenia, Georgia, Ukraine) – TAM Event:</td>
<td>15-16 October</td>
<td>Yerevan, Armenia</td>
<td>Presentation, consultation, exchange of experience and best practices, reporting</td>
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<tr>
<td>20 EACEA events (EU and Partner Country outside region) – International Infoday All-Ukrainian National Erasmus+ InfoDay</td>
<td>5 November, Kyiv</td>
<td>HEREes</td>
<td>Presentation, consultation, exchange of experience and best practices</td>
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<tr>
<td>21 Seminar for Erasmus+ projects Winners</td>
<td>6 November, Kyiv</td>
<td>HEREes</td>
<td>Presentation, consultation</td>
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<tr>
<td>22 Local Events on Higher Education Modernization Issues</td>
<td>7 November, Kyiv</td>
<td>HEREes, Tempus &amp; Erasmus+ projects</td>
<td>Presentations, recommendations, exchange of experience and best practices, reporting</td>
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<tr>
<td>23 EACEA events (EU and Partner Country outside region) – National Infodays Students’ Erasmus+ InfoDay</td>
<td>8 November, Kyiv</td>
<td>HEREes</td>
<td>Presentation, consultation</td>
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<tr>
<td>24 Local Events on Higher Education Modernization supported by TAM – project EACEA – TAM event</td>
<td>27 November, Taras Shevchenko National University of Kyiv, MESU</td>
<td>HEREes, Tempus &amp; Erasmus+ projects</td>
<td>Presentations, recommendations</td>
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**UKRAINIAN HERE TEAM ACTION PLAN 2018**  
**SUPPORTED BY NEO IN UKRAINE**

| 25 | **Process** in cooperation with MESU (about 130 participants)  
**Outcomes:**  
- Dual “Teaching and Research” function of the academic staff: balance between Teaching and Research in the context of QA;  
- Introduction of the Teaching & Learning and Research Excellence Frameworks to improve the quality of higher education  
- Creation and implementation of interdisciplinary study programmes based on research. | Kyiv |
| 26 | **EACEA events** (EU and Partner Country outside region) – International Conferences  
(5) **HERE Annual conference “Capacity Building for Higher Education Reform: The Impact of Collaborative International Projects”**  
To explore together international projects which have had concrete policy reform impact in the Partner Countries. The aim is not only to share project results, but also to find synergies and discuss policy impact, and reflect more in general on the notion of “capacity building” |  
Presentation, consultation, exchange of experience and best practices, reporting  
**12-13 December**  
University of Rome – Sapienza (UNIROMA), Rome, Italy |  
3 **HEREs**  
A. Stavytskyi  
V. Zakharchenko  
V. Bakhrushyn  
**E+ projects teams:**  
I. Zolotariova  
**NEO** |
| 26 | Regular **HERE’ meeting and consultations** | Reporting, planning, discussions |  
**January 2019,**  
**NEO,**  
Kyiv | All **HERE Team experts** |

| **Information Support, PR** |
|---|---|---|---|
| 1. | International Exhibitions of HEIs «Modern Education in Ukraine»; «Education and Career»  
Presentations and consultations | **March,** **November,**  
**Kyiv** | **V. Lugovyy**  
**HEREs** |
| 2. | Local seminars, training sessions within conferences for University management, teachers and students of Ukrainian HEIs  
Presentations and consultations, according to the expertise field | **January – December** | all **HERE Team** |
| 3. | Improvement and renewal of presentations to be used at educational events:  
(1) «ECTS, Competencies and Learning Outcomes»  
(2) «National Qualification Framework and Educational Standards»  
(3) «Quality Assurance in Higher Education»  
(4) University Autonomy  
(5) «Information Package of HEI»  
(6) «University and Business Cooperation»  
(7) «Integration of Higher Education and | Presentations | **March – December**  
HEREs  
**to be confirmed** |
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<td>5.</td>
<td>HERE in Facebook</td>
<td>News</td>
<td>Jan – Dec</td>
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<tr>
<td>6.</td>
<td>Support towards information about HEREs’ activities on the web-site of the Ministry of Education and Science of Ukraine (in coordination with the Ministry)</td>
<td>Update of information, links/ referrals to NEO website</td>
<td>January – December</td>
</tr>
<tr>
<td>7.</td>
<td>Participation in preparation of materials towards research on higher education in Ukraine, and impact of Tempus and Erasmus+ per defined priorities</td>
<td>Publication, interviews, reviews, studies, (incl. per request of EACEA)</td>
<td>January – December</td>
</tr>
<tr>
<td>8.</td>
<td>Publications in journals and other editions (e.g. «Pedagogical Newspaper», «Higher School», «Higher Education of Ukraine», «Education» and others), printed media</td>
<td>Interviews, articles, reports</td>
<td>January – December</td>
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<td>9.</td>
<td>Interviews for mass media</td>
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<td>Jan – Dec</td>
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<tr>
<td>10.</td>
<td>On-going consultations on Bologna process according to the determined priorities</td>
<td>Per request (tel, email, skype, e-forum)</td>
<td>Jan – Dec</td>
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