

| No | Activity | Content, outcomes | Period of implementation, place | Responsible persons and participants |
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| Expertise | | | | |
| 1. Expert support for modernization and reform of higher education in cooperation with <i>the Ministry of Education and Science of Ukraine</i> (MESU), National QA Agency (NAQA), National Qualification Agency (NQA), participation in expert groups activities under MESU as well as under <i>Parliament's Committee on Education, Science and Innovations</i> | | | | |
| D4.1 | <i>Law of Ukraine «On Higher Education» implementation (legislation amendments, regulations, comments, etc. – University autonomy, QA system, Integrity, HE standards, NQF, LO, Recognition, PhD, Dual HE, Mobility, individual educational trajectories, modernisation/optimization of the HEIs' network, providing support for research in HEIs [incl. the Law of Ukraine "On scientific and scientific and technical activity"])</i> | Development of proposals, English translation | January – December | NEO & HERE MESU |
| | <i>NQF (self-certification, verification, etc.)</i> | Development of proposals, participation in docs preparation | January – December | NEO & HERE NQA |
| | <i>Draft procedure for accreditation of independent agencies on higher education quality assessment; accreditation of Joint Study Programme, Study Programme in Distance/Digital Mode</i> | Development of recommendations, proposals and participation in documents preparation | January – December | NEO & HERE MESU NQAA |
| | <i>Development of the National University Ranking on Internationalisation (methodology, indicators, procedures, impact, administration, etc.)</i> | Development of proposals and participation in docs preparation | January – December | NEO & HERE |
| D4.1. 3 | <i>Official Ukrainian translation (edit translation in Ukrainian) of the EHEA' publications; English translation of the MESU / NAQA / NQA / Committee legal documents</i> | Development of recommendations, proposals and participation in documents preparation | January – December | NEO & HERE MESU NQAA NQA |
| D4.2 | <i>Methodical Expertise of HE standards on the base of the Guidelines & Methodology for HE standards development</i> | Development of recommendations, proposals | January – December | NEO & HERE MESU |
| D4.6 | <i>Improvement of the Guidance (methodical recommendations) on Study Programme development + awarding professional qualification (in line with new HE standards and accreditation requirements, recommendation for Study Programme Description, NQF, digital and green transitions, inclusion implementation, joint study programme design, etc.)</i> | Development of recommendations, proposals and participation in documents preparation | January – December | NEO & HERE MESU NQF |
| D4.6. 2 | <i>Review of the HE Glossary 2021 (till 2024)</i> | Development of proposals, participation in doc preparation | January – December | NEO & HERE Institute of HE, NAESU |
| D4.6. 1 | <i>Guidelines on governance, management and functioning of higher education institutions and higher education system in line with QA</i> | Development of proposals, participation in document preparation | January – December | NEO & HERE Institute of HE, NAESU |
| D4.5 | <i>Support for Ukraine' Bologna Follow Up Group activity under the Ministry (participation in Bologna Report development, preparation of the proposal for EHEA development, etc.)</i> | Development of recommendations, proposals and participation in BFUG' meetings and documents preparation | January – December | NEO & HERE MESU NQAA |

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| D4.3 | <i>Action Plan for Implementation of the Strategy of Higher Education Development for 2022-2032 (incl. Internationalisation of Higher Education)</i> | Development of recommendations, proposals and participation in documents preparation | January – December | NEO & HERE MESU NQAA NQA |
| | Development of the proposals on digital and green transitions, inclusion implementation | Development of proposals and participation in docs preparation | January – December | NEO & HERE |
| D5.1 | <i>Matrix of projects, priorities and national plans</i> | Document development | January – December | NEO & HERE |
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JANUARY

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| D4.8 .1 | Local Events on Higher Education Modernization Issues – I Regional Virtual TAM event , Armenia – Ukraine Webinar “A Framework for Effective Microcredential Design: Best Practices and Guidelines for Developing High-Quality Credentials” <i>(1 day – 10.00-17.00)</i> | TAMReport1 | January online | NEO – Ukraine HEREs MESU NQA Federation of Employers of Ukraine HEIs |
| | Local Events on Higher Education Modernization Issues – I Regional Virtual TAM event , Armenia – Ukraine Meeting with HEREs and policy makers <i>(0,5 day – 10.00-13.00)</i> | TAMReport1 | January online | NEO – Ukraine HEREs MESU NQA Federation of Employers of Ukraine |

FEBRUARY

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| D2.1 D4.8 .1 | Local Events on Higher Education Modernization Issues – I TAM Follow-up event Webinar “Introducing Microcredentials within higher education as a Response to the Challenges of European Integration and Post-War Recovery: Quality, Recognition, Digitalisation, Inclusion” | TAMReport1.1 HERE presentation Report-recommendations: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | February online | NEO – Ukraine HEREs MESU NQA NAQA HEIs |
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MARCH

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| D3.1 | Local Events on VET Winners Days Events (11 events / 3 years) <i>Webinar for CBVET – E+ Winners 2023</i> | Presentations, recommendations | March | NEO |
| D3.1 | Local Events on Higher Education Winners Days Events (11 events / 3 years) – Workshop “Peculiarities of Finance Management of EU Erasmus+ Programme Projects” <i>(The workshops for the winners to be organised by Actions and by clusters where relevant)</i> | Presentations, recommendations | March | NEO Erasmus+ projects |
| | 1 Regular HERE’ meeting and consultations | Reporting, planning, discussions | March | NEO & HEREs |

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| D4.8.1 | <p>International Events on Higher Education Modernization Issues – 1 Regional Hybrid TAM event, Armenia – Ukraine</p> <p>Seminar “Developing and Implementing Joint Master Degree Programmes: current challenges and prospectives” <i>(1 day – 10.00-17.00)</i></p> | TAMReport2 | <p>March hybrid</p> <p>Yerevan State University, Armenia</p> | <p>NEO – Armenia HERE NEO – Ukraine 1-2 HERE</p> <p>Ministries HEIs NAQAs</p> |
| D4.8.1 | <p>International Events on Higher Education Modernization Issues – 1 Regional Hybrid TAM event, Armenia – Ukraine</p> <p>Meeting with HEREs and policy makers <i>(0,5 day – 10.00-13.00)</i></p> | TAMReport2 | <p>March hybrid</p> <p>Yerevan State University, Armenia</p> | <p>NEO – Armenia HERE NEO – Ukraine 1-2 HERE</p> <p>Ministries HEIs NAQAs</p> |
| APRIL | | | | |
| D4.8.1 | <p>Local Events on Higher Education Modernization Issues – 2 Regional TAM Follow-up event</p> <p>Workshop with HERE and stakeholders (MESU, NAQA, HEIs) “Development and Implementation of Joint Master Degree Programmes: Roadmap”</p> <p>Meeting with HERE and policy makers to discuss issues concerning Joint Master Programmes implementation for summarising outcomes and finalising document</p> <p>& 2 Regular HERE’ meeting and consultations</p> | <p>TAMReport2.1 HERE presentation</p> <p>HERE presentation</p> | <p>April</p> | <p>NEO & HEREs MESU Parliament’s Committee NAQA HEIs that tentatively developed or implement international joint Master programme (including Erasmus Mundus)</p> |
| D1.3 | <p>Local Events – Erasmus+ Infosessions for VET (100 events / 3 years)</p> <p><i>Series of Infosessions</i> on VET Action E+</p> | Presentations, recommendations | <p>April online</p> | <p>NEO MESU</p> |
| D4.4 | <p>Local Events on Higher Education Modernization Issues – Joint event 1 (2 events / 1 year)</p> <p>III Conference “Personality, University, Society: Interaction under Conditions of Change”</p> | <p>video, reports-recommendations, presentations, feedback questionnaire</p> | <p>April online</p> | <p>NEO & HEREs <i>Svitlana Kalashnikova</i></p> |
| MAY | | | | |
| D4.8 | <p>EACEA events (EU and Partner Country outside region) – SPHERE HERE Seminar</p> | HEREReport1 | <p>May online</p> | <p>NEO & HEREs</p> |
| D1.5 | <p>Local Events on VET Modernization Issues</p> <p>Training session for the novices on how to write project proposals and Contact Webinar Issues for VET in frame of the Ukrainian National VET Week (3 events / 3 years)</p> | <p>To ensure the access to the Programme for all, the trainings for HEIs novices will be organised on how to write project proposals. The training materials will be useful for further usage by other newcomers</p> | <p>May</p> | <p>NEO MESU</p> |

| JUNY | | | | |
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| D4.8 | EACEA events (EU and Partner Country outside region) – SPHERE HERE Study Visit | HEREReport2 | June | 2 HEREs NEO |
| D1.3 | Local Events on Higher Education Modernization Issues – 1 Cluster event – Webinar | ClusterReport - recommendation: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | June online | NEO & HEREs MESU HEIs Erasmus+ projects |
| JULY | | | | |
| D2.1 D1.3 | Local Events on Higher Education Modernization Issues – 2 Cluster event – Webinar | HERE presentation ClusterReport- recommendation: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | July online | NEO & HEREs Iryna Zolotariova Iryna Sikorska MESU HEIs Erasmus+ projects (8 on society development) |
| AUGUST | | | | |
| D4.6. 1 | 3 Regular HERE' meeting and consultations | Consultations | August MESU hybrid | NEO & HEREs |
| SEPTEMBER | | | | |
| D4.8 | EACEA events – International Events on Higher Education Modernization Issues – SPHERE – HERE Meeting | Press release | September | NEO & HEREs |
| D4.8 .1 | Local Events on Higher Education Modernization Issues – 3 Cluster event Webinar | HERE presentation ClusterReport- recommendation: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | September online | NEO & HEREs MESU NQA NAQA HEIs Erasmus+ projects (8 on curriculum modernization) |
| D1.5 | Local Events on VET Modernization Issues Registration for Contact Webinar for VET novices (October/November) | Registration list Project idea descriptions Questionary | September | NEO MESU |
| OCTOBER | | | | |
| D1.5 | Local Events on VET Modernization Issues Searching EU partners for Contact Webinar for VET novices (October/ 3 November) | Consultations | October | NEO EU partners |

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| | <i>Erasmus+ Youth&Sport Contact Webinars jointly with National Agencies (tbc)</i> | | <i>October</i> | NEO&NAs |
| | ERASMUS+ DAYS | | OCTOBER | |
| | <i>#ErasmusDays Official Opening (tbc)</i> | | <i>October online</i> | NEO&Partners |
| D3.4 | Local Events <i>In-Service Training sessions for IROs – Internationalisation & ICM implementation (3 events / 3 years)</i> | The training sessions will be performed during the Winners Day and IROs sessions for promotional activities | <i>October offline</i> | NEO & HEREs |
| D3.1 | Local Events on Higher Education Winners Days Events (11 events / 3 years) The <i>workshop</i> for the JM winners | The workshops for the winners to be organised by Actions and by clusters where relevant. The national authorities will be invited to link the projects activities with current reforms priorities | <i>October offline</i> | NEO & HEREs MESU |
| D3.1 | Local Events on Higher Education Winners Days Events (11 events / 3 years) The <i>workshops</i> for the CBHE winners and Grantholders | The workshops for the winners to be organised by Actions and by clusters where relevant. The national authorities will be invited to link the projects activities with current reforms priorities | <i>October online</i> | NEO & HEREs MESU |
| D3.1 | Seminar for Erasmus+ CBVET projects Winners Winners Days Events (11 events / 3 years) <i>Webinar</i> for CBVET – E+ Winners 2024 | The workshops for the winners to be organised by Actions and by clusters where relevant. The national authorities will be invited to link the projects activities with current reforms priorities | <i>October online</i> | NEO & HEREs MESU |
| D3.2 | Local Events – <i>Training session</i> for the HE newcomers – CBHE (3 events / 3 years) | The newcomers' beneficiaries will be trained on how to manage the grant successfully to be equipped with the guides, best practices and useful resources | <i>October online</i> | NEO & HEREs |

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| D2.1 D4.8 .1 | Local Events on Higher Education Modernization Issues – 1 TAM Follow-up event Webinar “Introducing Microcredentials within higher education as a Response to the Challenges of European Integration and Post-War Recovery: Quality, Recognition, Digitalisation, Inclusion” | TAMReport1.1 HERE presentation Report-recommendations: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | 24/25 October online | NEO – Ukraine HEREs MESU NQA NAQA HEIs |
| NOVEMBER | | | | |
| D1.5 | Local Events on VET Modernization Issues <i>Contact Webinar for VET novices</i> | Presentations, recommendations, exchange of experience | 3 November 10:00-18:00 | NEO MESU EU partners |
| D1.4 | Local Events for HEIs (VET) – In-Service Training for IROs and Institutional Erasmus+ Coordinators (3 events / 3 years) | The workshops for the IROs and IECs will be performed to equip further institutional multipliers with the necessary competences and resources to train their staff and students on how to benefit from the Programme | <i>November</i> | NEO & HEREs |
| D4.8 | EACEA events – International Events on Higher Education Modernization Issues – HERE Seminar – SPHERE | HEREReport | <i>November</i> onside | 2 HEREs 1 NEO |
| D2.1 D4.8 1 | Local Events on Higher Education Modernization Issues – 3 TAM event – 4 Cluster Event XIII Annual International Bologna Conference “European Integration of Ukraine’s Higher Education in the context of Bologna Process: <i>Providing Equal Access to Quality Higher Education through Digitalisation and Inclusion</i> ” (1 day – 10.00-17.00) | TAMReport2 ClusterReport - recommendation: dissemination of the best practices and projects outcomes, synergy between projects working on the similar cluster, promote thematic priorities of the Erasmus+ Programme | 7 November, Hybrid, Taras Shevchenko National University of Kyiv | NEO HEREs Parliament’s Committee MESU NAQA HEIs Erasmus+ projects |
| D4.8 1 | Local Events on Higher Education Modernization Issues – 3 TAM event Meeting with HEREs and policy makers “ <i>Policy in Higher Education Quality Assurance, Digitalisation and Inclusion for Providing Equal Access to Quality Higher Education</i> ” (0,5 day – 10.00-13.00) | TAMReport2 | 8 November Hybrid | NEO HEREs Parliament’s Committee MESU NAQA |

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| D4.4 | Local Events on Higher Education Modernization Issues – Joint event 2 (2 events / 1 year) III International Conference “Development of Internal Quality Assurance Systems in Higher Education Institutions of Ukraine” | video, reports- recommendations, presentations, feedback questionnaire | <i>November</i> Taras Shevchenko National University of Kyiv | NEO HEREs MESU HEIs Erasmus+ projects |
| D4.8. 1 | Local Events on Higher Education Modernization Issues – 3 TAM Follow-up event Workshop with HERE and stakeholders (MESU, NAQA, HEIs) “ <i>EHEA priorities: QA, Digitalisation, Inclusion</i> ” including Session “ <i>How to Provide Equal Access to Quality Higher Education under the martial law and large-scale war in line with European Policies?</i> ” | TAMReport2.1 HERE presentation | <i>November</i> Kyiv | NEO – Ukraine HEREs MESU NAQA HEIs |
| | EACEA events (EU and Partner Country outside region) – National Erasmus+ Infodays (8 days / year) | Presentation, consultation | <i>November</i> | NEO & HEREs |
| DECEMBER | | | | |
| D1.3 | Local Events – Erasmus+ Infosessions (100 events / 3 years) in cooperation with the HEIs, VETIs and organisations working in youth and sport in combination with the national or international events | Presentation, consultation | <i>December</i> | NEO & HEREs |
| D4.8 | EACEA events (EU and Partner Country outside region) – Annual HERE Conference – SPHERE | HEREReport | <i>December</i> | 3 HEREs 1 NEO |
| | Local Events on Higher Education Modernization Issues – 4 Regular HERE’ meeting and consultations | Reporting, planning, discussions | <i>December</i> | NEO & HEREs |

Technical Assistance Missions (TAM)

Some examples of topics

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| Joint Degrees | Greening in HE and sustainability | Governance | Microcredentials | QA |
| Values in Higher Education | ECTS / Diploma / Mobility | Internationalisation | Research-based education | Digitalisation / ICT / E-learning |
| VET | Student Centered Learning | LLL | Recognition | ETC... |